Illinois Non-Profit Security Grant Program
Cybersecurity for Faith-Based Institutions

Rutgers University Miller Center for Community Protection and Resilience
CyVision Technologies

RUTGERS
Miller Center for Community Protection and Resilience

Illinois Non-Profit Security Grant Program

Mark Genatempo - Fellow, Rutgers University Miller Center for Community Protection and Resilience

RUTGERS
Miller Center for Community Protection and Resilience

Presentation Overview

- Welcome/Introductions
- Illinois Non-Profit Security Grant Program
- Cybersecurity for Non-Profit Organizations
- Q & A

Nonprofit Security Grant Program (NSGP) Overview

- The NSGP provides federal funding support for security enhancements to nonprofit organizations that are at risk of a terrorist attack.
- Under the Fiscal Year (FY) 2021 NSGP, $180 is expected to be awarded and split evenly between the two programs
  - ➢ $90 million for NSGP-Urban Area (NSGP-UA)
  - ➢ $90 million for NSGP-State (NSGP-S)
- The FY 2021 NSGP Notice of Funding Opportunity (NOFO) release is expected this month, dependent upon final approval of funding amounts by Congress; the NOFO release initiates the start of the application period – FY2020 applications were due April 2020.
- State/UA application submission deadlines not set by FEMA

NSGP Goals and Objectives

The NSGP provides funding support for the following security measures/enhancements to qualified non-profit organizations to assist with their ability to prevent, protect against, respond to, and recover from terrorist attacks.

- Emergency Planning
- Physical Security Measures
- Security Related Training and Exercises
- Security Guard Personnel

These efforts and support the overall NPPD goals of promoting increased coordination between public and private organizations as well as state and local agencies.

What does a complete application package include?

- Registration and pre-qualification per the Grants Accountability and Transparency Act (GATA) – info provided by CRLMC prior to call
- Ensure your org's FEIN#, DUNS#, and SAM accounts are all current and up to date – info provided by CRLMC prior to call
- Assistance with GATA process - iema.grants@illinois.gov or call IEMA's Chief Accountability Officer Phil Anello at 217-785-9890.
- Assistance with NSGP please contact Tammy Porter at Illinois Emergency Management Agency, 2200 South Dirksen Parkway, Springfield, IL 62703, Phone (217) 557-4831, Fax (217) 558-1335, Tammy.D.Porter@illinois.gov
- Mission statement;
- Vulnerability Assessment specific to the facility being applied for;
- Investment Justification (IJ) application form; New for FY2021; Click here for 2020 example
- Supporting documentation that substantiates threat, if applicable; and
- Any other State Administrative Agency (SAA) required information.
- Any other DHS/FEMA required information

FEMA

Vulnerability Assessment

Vulnerability Assessment – Options for Application

- Applicants should consider engaging a qualified provider, such as:
  - Local Police – limited availability during grant season
  - DHS Protective Security Advisor – limited availability during grant season
  - Physical Security Professionals (PSP)
  - Certified Protection Professional (CPP)
- DHS Houses of Worship Security Self-Assessment
- **You cannot include cost of FY2021 vulnerability assessment (or any previous/current work) in this year's application

Investment Justification (IJ)

FEMA Investment Justification Form

- **FEMA form will be updated for FY2021 –
- FY2020 example accessed here

Section 1 – Applicant Information

Section 2 – Background

- Description of Organization
- Mission statement
- Services offered
- Congregants/Members served
- Symbolic value of site that would make it a possible target
- Role in responding to any previous terrorist attack

FEMA

Investment Justification (IJ)

Section 3 – Risk

- Vulnerability Assessment (see next slides)

(1) Threat

- Any prior or existing threat(s) against the organization, its membership, or related organization

(2) Vulnerability

- Organization's susceptibility to destruction, incapacitation or exploitation by a terrorist attack

(3) Potential Consequences

- Potential negative effects on the org's asset, system, and/or network if damaged, destroyed or disrupted by a terrorist attack

FEMA

Investment Justification (IJ)

Section 4 – Target Hardening

- Describe each proposed activity or investment and the identified threat or vulnerability that addresses (with associated costs) with each activity or investment. Target hardening, physical security upgrades/equipment should be referenced in the vulnerability assessment **as they are among the most important investments your organization should make.**

Key target hardening activities that are allowable include the following (additional on following slide):

- **Physical Security Enhancement Equipment (Section 14)**
  - Bollards, cctv cameras, access control, intrusion detection sensors/alarms
- **Inspection and Screening Systems (Section 15)**
  - Mail/package and entry x-ray screening equipment
- **Communications**
  - Mass notification systems (phone, text, email), 2-way radios, paging systems, panic alarms

FEMA

Allowable Costs and Authorized Equipment List

What are unallowable expenditures?

- Construction
- Equipment – i.e. surveillance systems, physical access control equip., impact resistant doors/gates, intrusion detection sensors/alarms, exterior lighting, physical perimeter security: gates, fences, jersey barriers, screening/inspection
- Exercises
- Management & Administration (M&A)
- Organization
- Operational Activities
- Planning
- Training

Authorized Equipment List (AEL)

- Illinois Authorized Equipment List

FEMA

Unallowable Costs

The following projects and costs are considered ineligible for award consideration:

- Reimbursement of pre-award security expenses
- Organization costs, and operational overtime costs
- Hiring of public safety personnel
- General-use expenditures
- Overtime and backfill
- Initiatives that do not address the implementation of programs/initiatives to build prevention and protection-focused capabilities directed at identified facilities and/or the surrounding communities
- The development of risk/vulnerability assessment models
- Initiatives that fund risk or vulnerability security assessments or the development of the IJ
- Initiatives in which federal agencies are the beneficiary or that enhance federal property
- Initiatives which study technology development
- Proof-of-concept initiatives
- Initiatives that duplicate capabilities being provided by the Federal Government
- Organizational operating expenses

FEMA

Investment Justification (IJ)

Section 4 – Planning

Funding may be used for security or emergency planning expenses and the materials required to conduct planning activities. Planning must be related to the protection of the facility and the people within the facility.

Examples

- Development and enhancement of security plans and protocols
- Development or further strengthening of security assessments
- Emergency contingency plans
- Evacuation/Shelter-in-place plans
- Other project planning activities with prior approval from DHS/FEMA

FEMA

Investment Justification (IJ)

Section 4 – Training

Funding may be used for attendance costs for staff to attend security-related training within the US and training related expenses, such as materials, supplies and/or equipment.

Allowable training topics are limited to the protection of critical infrastructure key resources, including physical and cybersecurity, target hardening, and terrorism awareness/employee preparedness such as Community Emergency Response Team (CERT) training, Active Shooter training, and emergency first aid training.

Training conducted using NSGP funds must address a specific threat and/or vulnerability, as identified in the nonprofit organization's IJ. Training should provide the opportunity to demonstrate and validate skills learned as well as to identify any gaps in these skills. **Proposed attendance at training courses and all associated costs using NSGP must be included in your IJ.**

FEMA

Investment Justification (IJ)

Section 4 – Exercises

Funding may be used to conduct security-related exercises. This includes costs related to planning, meeting space and other meeting costs, facilitation costs, materials and supplies, and documentation.

Exercises afford organizations the opportunity to validate plans and procedures, evaluate capabilities, and assess progress toward meeting capability targets in a controlled, low-risk setting.

Section 4 – Contracted Security Personnel

Contracted security personnel are allowable under this program, however, check with IEMA regarding sustainability requirements (from FEMA) in future years as well as IEMA's position on this investment.

FEMA

Investment Justification (IJ)

Section 5 – Project Milestones

Provide description and associated key activities that lead to the milestone event over the NSGP period of performance (usually 36 months). Milestones should reflect considerations to Environmental Planning and Historic Preservation reviews when applicable. (see links and resources for more info)

Section 6 – Project Management

- Contact info and experience of the project manager(s)
- Describe any challenges to the effective implementation of the project
- Coordination of the project with State and local homeland security partners

FEMA

Investment Justification (IJ)

Section 7 – Impact

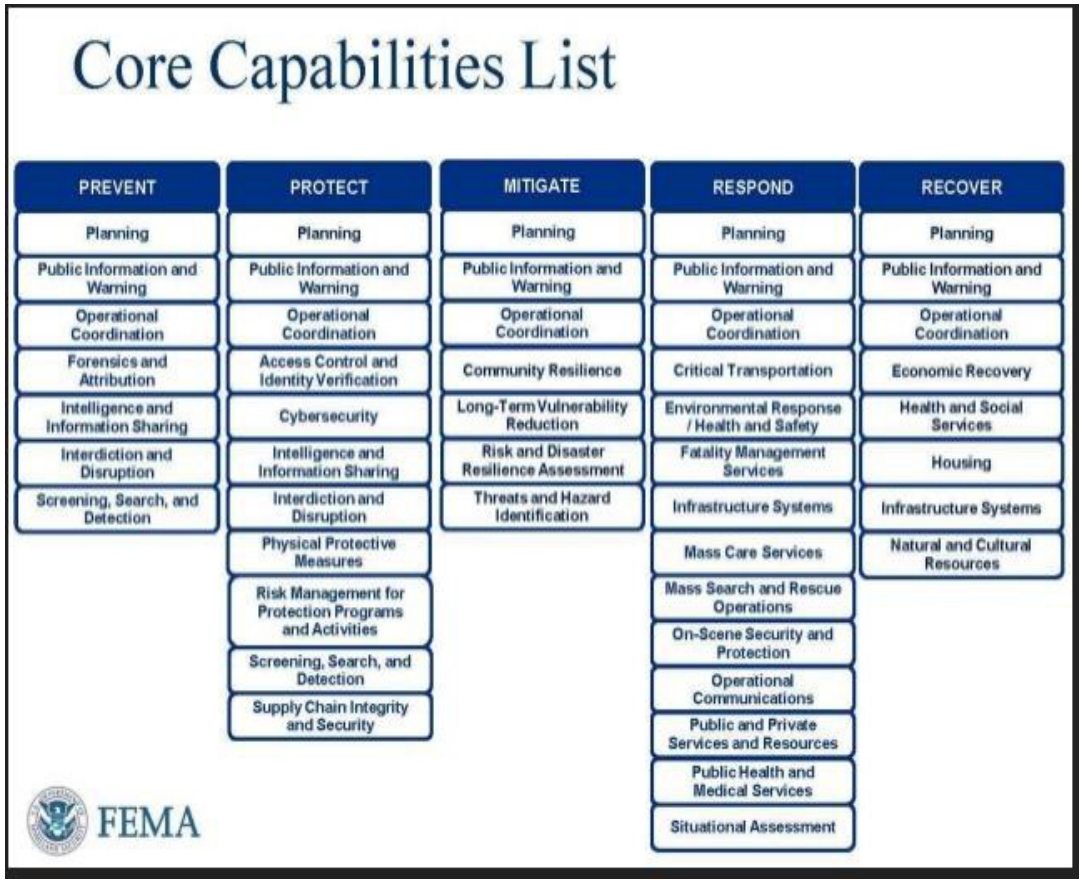
- What measurable outputs and outcomes will indicate that this investment is successful at the end of the period of performance?
- Which specific National Preparedness Goal core capabilities does this investment work to achieve – See Core Capabilities List.
    - Explain how this investment supports the building or sustaining of these Goal core capabilities.

FEMA

What helps make a strong Investment Justification (IJ)?

**IEMA does not have an Illinois-specific IJ template as they will utilize FEMA's

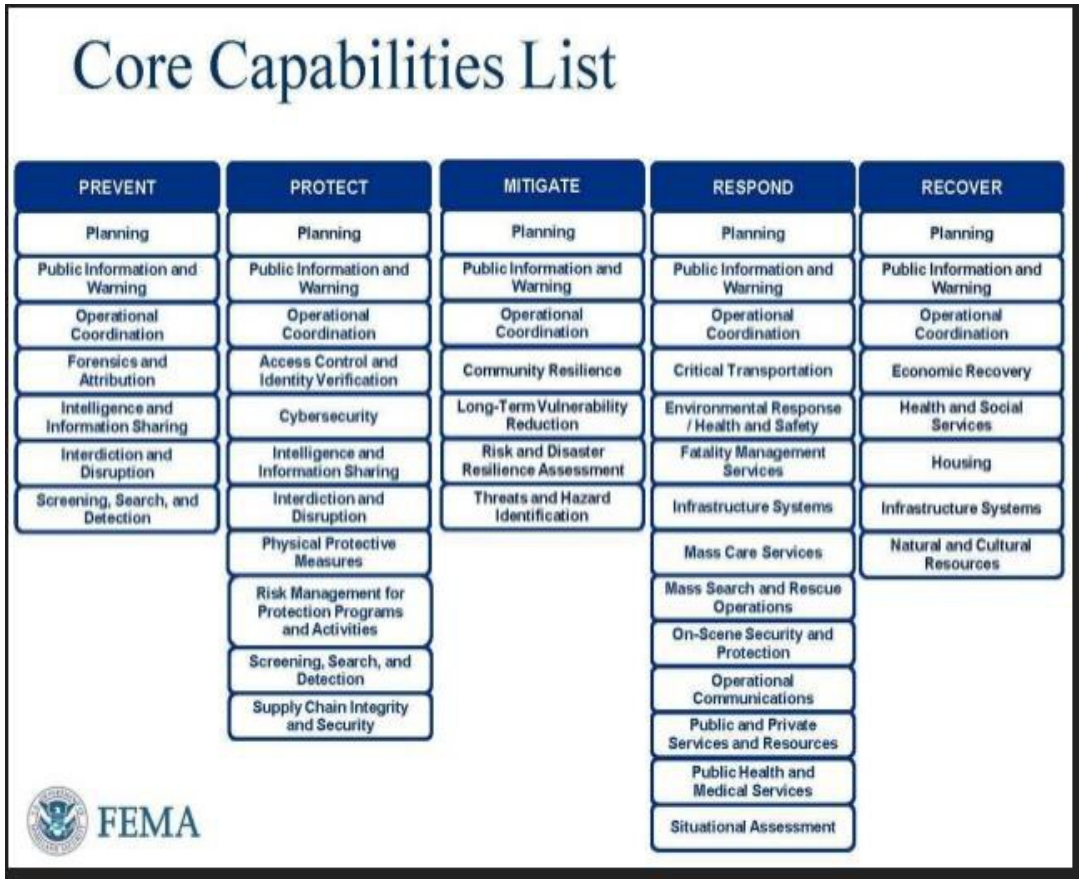
- Clearly identified risks and vulnerabilities;
- Description of findings from a previously conducted vulnerability assessment;
- Details of any incident(s) including description, dates, etc.;
- Brief description of supporting documentation such as police reports or photographs, if applicable;



FEMA

What helps make a strong Investment Justification (IJ)?

- Explanation of how proposed investments will mitigate or address vulnerabilities identified from the vulnerability assessment; Proposed activities - are allowable;
- Establish a clear linkage with the investment(s) and core
- capabilities (see National Preparedness Goal);
- Realistic milestones that consider Environmental Planning and Historic Preservation review process, if applicable; and
- Brief description of the project manager(s) level of experience.



FEMA

Core Capabilities List

PREVENT	PROTECT	MITIGATE	RESPOND	RECOVER
Planning	Planning	Planning	Planning	Planning
Public Information and Warning	Public Information and Warning	Public Information and Warning	Public Information and Warning	Public Information and Warning
Operational Coordination	Operational Coordination	Operational Coordination	Operational Coordination	Operational Coordination
Forensics and Attribution	Access Control and Identity Verification	Community Resilience	Critical Transportation	Economic Recovery
Intelligence and Information Sharing	Cybersecurity	Long-Term Vulnerability Reduction	Environmental Response / Health and Safety	Health and Social Services
Interdiction and Disruption	Intelligence and Information Sharing	Risk and Disaster Resilience Assessment	Fatality Management Services	Housing
Screening, Search, and Detection	Interdiction and Disruption	Threats and Hazard Identification	Infrastructure Systems	Infrastructure Systems
	Physical Protective Measures		Mass Care Services	Natural and Cultural Resources
	Risk Management for Protection Programs and Activities		Mass Search and Rescue Operations	
	Screening, Search, and Detection		On-Scene Security and Protection	
	Supply Chain Integrity and Security		Operational Communications	
			Public and Private Services and Resources	
			Public Health and Medical Services	
			Situational Assessment	

FEMA

NSGP – Preparing for FY2021

- FEMA encourages nonprofit organizations to prepare applications for the following fiscal year's application period using the FY 2020 NSGP NOFO as a guide. Be sure to include all of the following to complete the application package:
  - Clearly identified risks and vulnerabilities
  - Description of findings from a vulnerability assessment
  - Details of any incident(s) including description, dates, etc.
  - Brief description of supporting documentation such as police reports or photographs, if applicable
  - Explanation of how proposed investments will mitigate or address vulnerabilities identified from the vulnerability assessment

FEMA

NSGP – Preparing for FY2021

- Establish a clear linkage with the investment(s) and core capabilities (see National Preparedness Goal)
- Proposed activities that are allowable costs
- Realistic milestones that consider Environmental Planning and Historic Preservation review process, if applicable
- Brief description of the project manager(s) level of experience

- A vulnerability assessment will be critical to the development of a successful investment justification. There are DHS vulnerability assessments available free-of-charge, and considerable online (non-government) resources available to non-profit organizations.

FEMA

NSGP – FY2021 Checklist

- Assembly your team or identify individuals who will be working on application
- Register in GATA and SAM systems now to determine eligibility
- Contact appropriate IEMA personnel for questions
- Conduct a risk, vulnerability and threat assessment to identify necessary improvements
  - Identify best solution to complete – conduct it yourself or hiring outside professionals
- Review FY2020 IJ for familiarity with process and what info is being requested
  - **FY2021 IJ can/will be different
- Identify threat, risk, incident information
- Reference FY2021 FEMA Preparedness Grants Manual for guidance
- Prioritize security enhancements based on risk assessment
- Work with vendors and security professionals to provide cost/scope of work for proposed enhancements

Links and Resources **FOR REFERENCE ONLY – Use FY2021 for Application

**** DOCUMENTS FOR REFERENCE ONLY – Use FY2021 for Application**

- Notice of Funding Opportunity (NOFO – FY2020)
- Investment Justification Template (**FY2020)
- FEMA Preparedness Grants Manual (Feb 2020)
- FY2020 NSGP Frequently Asked Questions
- Authorized Equipment List – IEMA FY2020
- DHS Houses of Worship Self Assessment Tool Website
- IEMA NSGP Website - https://www2.illinois.gov/iema/ITTF/Pages/NSGP.aspx

FEMA

Additional Links and Resources (Reference Only)

- State Administrative Agency Contact List - http://www.fema.gov/media-library/assets/documents/28689?id=6363
- Application Materials/Investment Justification FY2020 NSGP - https://www.grants.gov/
- National Preparedness Goal - http://www.fema.gov/national-preparedness-goal
- Authorized Equipment List (Section 14&15) - https://www.fema.gov/authorized-equipment-list
- Environmental Planning and Historic Preservation Information -http://www.fema.gov/media-library/assets/documents/90195
  - DHS Instruction Manual 023-01-001-01, Revision 01, FEMA Directive 108-1 and FEMA Instruction 108-1-1
- Vulnerability Assessment Information - Hometown Security - https://www.dhs.gov/hometown-security Email for additional information and vulnerability assessment information requests NICC@hq.dhs.gov
- DHS Center for Faith & Opportunity Initiatives - https://www.fema.gov/faith
- DHS Critical Infrastructure Vulnerability Assessments - DHS Vulnerability Assessments

FEMA

Thank You

RUTGERS

Miller Center for Community
Protection and Resilience